Appendix 1

Appendix	Phase 1	Phase 2	Phase 3
Timeline	April 17 - March 2019	April 2019 – March 2021	April 2021-March 2023
Priorities	*Outreach & Engagement work - extension of engagement activities targeting specific economically inactive client groups *Local Area Working: aligning work programmes on employability and skills to capital developments as well as local outreach activities *Sectoral Employer-led activities: expansion and upscaling of existing Employment Academies *Development work on co-commissioning of mainstream into work programme (to replace Steps to Success)	* Co-commissioning of Apprenticeship and Traineeship programmes on a Council area basis, to include higher level apprenticeships. * Creation of a 'one stop shop' employment services for key sectors * Internship Programme targeting key client groups and small businesses * Implementation of upskilling academies to develop higher level skills (levels 3-5) aligned to employment opportunities *Exploring "City Pledge" to help young people find positive employment and training destinations.	* Extension of one stop shop' employment services for all Belfast employers. Based upon Newham Workplace model. * Development and delivery of In-work progression schemes * Development and delivery of voluntary employability interventions (to replace ESF) * Employer incentive schemes to be implemented targeting employment of key client groups * Implementation of an Employment Charter for Belfast employers.
	*Development work on new partnership structures for "Belfast Workplace" model		
Key Milestones	*Universal Credit implementation in Belfast, to commence June 2018 *City Deal – potential announcement in Autumn statement *Steps to Success contract ends Sep 18 *Apprenticeships NI and Training for	* End of Peace IV funding (2021) *Universal Credit transition period ends 2020 *New Apprenticeships and Youth Traineeships programmes to start – opportunity for locally-driven programmes	*Potential reduction of key funding streams such as European Social Fund (ESF) as a result of the UK's decision to leave the European Union – current funding ends March 2022
	Success contracts end September 19 – development of preparatory work		